

February 15, 1999

MEMORANDUM

To: Members of the Duke University Board of Trustees

From: Nannerl O. Keohane

Subject: Summary of Activities

I am pleased to share with you this report on selected honors, activities, and events involving Duke faculty, students, staff, and alumni since the Board's December meeting. As always, if you have questions about any of these items, please feel free to contact me either prior to or at our upcoming Board meeting.

CURRICULUM 2000

Over the past five years, the university has taken a number of significant steps to improve the educational experience of Duke undergraduates. Beginning with the creation and revitalization of the all-freshman campus on East, followed by the \$10 million gift from Bob and Anne Bass which established the Bass Chairs to recognize faculty who show true excellence in both teaching and research, we have consistently focused on the quality of teaching and learning available to undergraduates. Last year's approval by the Trustees of a two-tiered tuition increase has provided funds to support needed faculty and program development and to expand our nationally recognized interdisciplinary FOCUS program for incoming students, as well as opportunities for seniors to engage in a capstone independent research project under the direction of a faculty member. These initiatives have enabled Duke to carve out an enviable reputation among colleges and universities nationally as a place where some of the most innovative thinking about undergraduate education is occurring.

Three weeks ago Duke took another important leadership step when a new undergraduate curriculum was approved by a 32 to 16 vote by the Arts and Sciences Council. Trustees who followed the debates in the Arts and Sciences Council through *The Chronicle's* excellent reporting over the last several months, will know how important this new curriculum promises to be in ensuring that Duke students graduate with the skills they need to lead and succeed in the next century. Beginning in the fall of 2000, entering students in Arts and Sciences will be given a more carefully constructed baccalaureate education, including foreign language courses, intensive writing and research experience, and broader and deeper requirements for ethical, cross-cultural, and science and society studies. The creation of the new curriculum will put some stress on institutional finances, but thanks to the Trustees' foresight in approving the two-tiered tuition increase and its approval of the \$1.5 billion Campaign for Duke, we expect to be in a strong position to support the increased costs associated with the reforms required by Curriculum 2000. I especially want to applaud the leadership of Dean Bill Chafe and the members of the Curriculum Review Committee, which was ably chaired by Professor of Political Science Peter Lange.

The Trustees will have an opportunity while you are on campus to discuss the next phase of this effort to improve the quality of our students' experience, when we receive an update from Assistant Vice President Judith White on the work of the team that has been envisioning the future of West Campus residential facilities.

DIVERSITY

Perhaps no set of activities focuses the attention of the university community more directly on Duke's commitment to diversity and a just society each year than our remembrance of the life and work of the Rev. Martin Luther King, Jr. This year marked the first time that the university observed Martin Luther King, Jr. Day as a full university holiday. For the first time, the celebrations included numerous student-sponsored events, in addition to a number of faculty panels. The week-long program began with a moving candlelight service Friday afternoon in the Chapel. Joel McCauley, an eleventh-grade student from the Durham (Arts) Magnet Center, one of the schools in Duke's Neighborhood Partnership Initiative, gave a powerful recitation of Dr. King's "I Have a Dream" speech. Sunday's commemorative service in a packed Duke Chapel was highlighted by a moving speech by long-time civil rights activist and NAACP Chairman Julian Bond, who reminded us that ". . . for many . . . today's civil rights scene must seem like an echo of the past. . . . The task ahead is enormous -- equal to, if not greater than, the job already done." (Bond's speech is available at <http://www.dukenews.duke.edu/Ulife/Bond.htm>.) On Monday student-planned activities dominated, including films, a speak-out, community service work -- a "Yam Jam" in which scores of scores of students bagged thousands of sweet potatoes to be distributed across our state by the North Carolina Food Bank -- readings, and a commemorative mural. The day concluded with a bracing presentation by award-winning playwright and performance artist Anna Deavere Smith in a packed Page Auditorium. A copy of the program for the week is included with my report.

Another highlight of this celebration of Dr. King's life and work was a speech by U.S. Surgeon General David Satcher, the country's top public health official. To a full assembly in Duke Chapel, Dr. Satcher called for the United States to eliminate racial and ethnic disparity in the health of all Americans by the year 2010. Dr. Satcher said his strategy includes attacking the problem on six fronts: infant mortality, childhood and adult immunization, the HIV/AIDS epidemic, cardiovascular disease, cancer screening and management, and management of diabetes. Chancellor for Health Affairs Ralph Snyderman echoed Satcher's call for a national focus and stressed the importance of community-based action, noting the leadership that Duke University Medical Center has given to developing partnerships to provide health education as well as health care, particularly in communities which historically have been underserved.

Vice President for Institutional Equity Myrna Adams and the Martin Luther King, Jr. Planning Committee, co-chaired by C. Jarrett Gray, Willie Jennings, and Divinity School Dean Greg Jones, including many students and faculty members, deserve our thanks for the leadership they provided in making this year's Martin Luther King, Jr. activities so successful.

FAIR LABOR PRACTICES

Dr. King would have admired the commitment of Duke students as evidenced by their role in helping Duke provide national leadership in the adoption of fair labor practices by companies that manufacture products with the university's name or logos. Last year, working with Jim Wilkerson, director of trademark licensing, Duke Students Against Sweatshops were instrumental in the establishment of a code of conduct to assure that products bearing Duke University trademarks are manufactured under healthy, safe, and fair working conditions. The university took the national lead on this issue last year, and now, with the prodding of Duke Students Against Sweatshops, we have done so again.

A revised code for licensees has been developed by a task force working with the Collegiate Licensing Company (CLC), Duke's agent in coordinating licensing activities with several hundred clothing manufacturing plants. Using Duke's original code as a model, the CLC task force, which included Jim Wilkerson and involved Duke student Tico Almeida, was unable to reach agreement with manufacturers on a disclosure policy that guarantees effective monitoring of employee conditions in all manufacturing plants. Duke Students Against Sweatshops argued that the new code was below an acceptable standard because it was too weak to be effective.

I agreed that it was flawed. But as I had indicated to them and to the media in December when the revised code was first proposed, I felt it was important to take advantage of the good aspects of the new code while we continued to work on strengthening the disclosure requirements. In my view, the alternative to the CLC code at this time is no code at all on a national level, because the fragile coalition behind it might well fall apart.

On Friday, January 29, a group of some 90 students came to the Allen Building to urge us to hold out for a stronger code, particularly on the disclosure question. As you will know from the materials John Burness sent you following this "sit-in," Tallman Trask reached agreement the next day with the 21 students who had stayed overnight. Duke Students Against Sweatshops endorsed Duke's signing onto the CLC code with a commitment on the part of the university that Duke would work with other members of the CLC consortium to incorporate specific details of plant location disclosure into a new code within 12 months. The agreement stipulates that the information must be provided to Duke, which we can then distribute to students for more public disclosure if they choose. Failing such an agreement with CLC, Duke will work with another licensing company, create a new licensing consortium, or independently manage all its licensing arrangements to assure disclosure of manufacturing plant locations. In any case, within twelve months we will require of all Duke licensees full disclosure of their manufacturing sites, whether within or apart from the CLC. Several other universities and colleges have adopted, or are seriously considering adopting, a stance and timetable similar to Duke's agreement.

I particularly want to commend the work of Tallman Trask, who managed the negotiations with the students in a way that encouraged a constructive exchange of ideas without the rancor which sometimes accompanies student protests. The final result is a tribute to his leadership, as well as that of Tico Almeida, Benjamin Au, and other members of Students Against Sweatshops who are coordinating efforts by students on campuses across the land, and Jim Wilkerson, who has taken a lead among in Washington to press for progress on this issue.

On February 18, William Bowen -- former chairman of the Mellon Foundation and president of Princeton University, and the co-author with former Harvard president Derek Bok of *The Shape of the River: Long-Term Consequences of Considering Race in College and University Relations* -- will speak on campus. He will report on their pathbreaking research which documents the important progress for themselves and for society that has been made by African Americans as the result of affirmative action in admissions programs at 28 of the nation's leading colleges and universities, including Duke, and on the challenges that still face us in accomplishing our goals. We have invited the leaders of a number of public and private institutions in the region to attend Dr. Bowen's talk. The Board of Trustees of North Carolina State University will be with us for the event, and I am pleased that many members of our board also have indicated they plan to be present.

Earlier this month, Chairman Randy Tobias took part in a national discussion with a group of university presidents and corporate CEOs on the future strength of America's economic and business leadership. The main emphasis of the meeting was on the crucial importance of the nation's best colleges and universities providing a pool of talented and diverse workers, and how we might get the word out more successfully about this national priority.

Our Office of Institutional Equity plays a major role in helping provide a welcoming and inclusive environment for all who study and work at Duke. As I previously have reported to the Board, Vice President Myrna Adams, whose five-year term in her post concludes in the summer of 2000, indicated to me when she assumed this new position in 1995 that she intended to do so only for one full five-year term. At Myrna's suggestion, I have appointed an 11-member committee, chaired by Associate Vice Chancellor Robert Clapp, to review the Office of Institutional Equity's mission, its range of responsibilities, and organization as we plan future efforts to achieve institutional equity and the search for her successor.

SELECTED AWARDS AND HONORS

Duke's Office of Information Technology (OIT) has won first place among larger universities for "excellence in campus networking." The 1998 award from EDUCAUSE, a national university-affiliated organization devoted to informational transformation in higher education, recognizes a five-year long reorganization and upgrading of computer services at Duke. Duke's computer infrastructure evolution began in 1989 when the Trustees first approved funding to create a new distributed networking environment through DukeNet, the campus computer network. Our commitment to this goal intensified over the past several years, and the fruits of this upgrading can be seen across a wide array of Duke venues such as electronic accounting and budgeting, a special electronic reserves system for reading materials, and our Museum of Art's "Virtual Collection" of art objects. I would like to commend Vice Provost Betty Leydon and the staff in OIT for their excellent work in bringing this recognition to Duke.

The award was presented at the national EDUCAUSE meeting in Seattle earlier this year; Vice Provost James Roberts accepted for Duke. At half-time during the men's basketball game in Cameron on February 13, a second ceremony was held so that people on campus could share in the enjoyment of this major award. All of us involved had our pictures taken in front of the Cameron Crazies, who were spontaneously chanting "OIT, OIT!" Such is the power of celebrations at Duke, of whatever accomplishment it may be.

I know the Trustees will be pleased that for the sixth consecutive year, a Duke undergraduate has won a Rhodes Scholarship. Neil A. Hattangadi, of Orlando, Florida, was one of 32 Americans chosen for this prestigious scholarship and is the 28th Duke winner of a Rhodes since the program was established. Hattangadi is an A.B. Duke Scholar with a triple major in biomedical engineering, economics, and chemistry. He also is a competitive triathlete. who plans to study politics, economics, and philosophy during his two years at Oxford University.

Also studying next fall at Oxford will be Evan Young, a history major who has received a prestigious Marshall Scholarship for two years of graduate study. Young, the 15th Duke student to receive the Marshall since 1970, already has parlayed an interest in the United States Supreme Court into the first biography of the late Justice Tom Clark.

A team of math students from Duke garnered top honors in the 20th annual Virginia Tech Math Contest, capturing the first three places, as well as six of the top seven and nine of the top 14 spots. Outstanding math students from more than 30 colleges and universities in Virginia and adjoining states participate in this contest. Junior Andrew Dittmer from Eureka, Missouri, and freshmen Carl Miller and John Clyde from Bethesda, Maryland, and New Plymouth, Idaho, respectively, were the top three performers in this contest. Dittmer also led last year's Duke team which won the William Lowell Putnam Mathematical Competition, the mathematics equivalent of the Final Four in basketball. This latest success is continuing evidence of the high quality of our faculty and students in mathematics, which was one of the departments established as a priority for investment in the university's academic planning more than a decade ago.

Two Duke divinity students, Edgar de Jesus and Russ Pierce, were invited to be delegates to the World Council of Churches' assembly in Harere, Zimbabwe. De Jesus was invited as part of the official Filipino delegation, and Pierce was invited as part of a seminarian program. Another divinity student, Kathryn Self, received the Donn Doten Excellence in Writing Award at the national meeting of United Methodist Communicators. She, along with two others, were recognized for their work on "The Church and Poverty in America," a year-long series published by *The United Methodist Reporter*.

This year's awards banquet honoring outstanding reporting of higher education, as part of the North Carolina Press Association's annual meeting in Chapel Hill, was a very special event. The 1998 Honorary Degree recipient Clay Felker ('51), whom Duke parent and author Tom Wolfe has called "the Henry Luce of magazine

journalism for the second half of the twentieth century," was honored as the first recipient of the newly established Futrell Award for outstanding achievement in journalism and communications. The award was established in our DeWitt Wallace Center for Communications and Journalism, to recognize Duke graduates in communications fields, by Ashley B. "Brownie" Futrell Jr. ('73) in tribute to his father, Ashley B. Futrell Sr. ('33), long-time publisher of the Pulitzer Prize-winning *Washington (N.C.) Daily News*. (Trustee emerita Judy Woodruff was also selected to receive the inaugural Futrell Award with Clay Felker, but events in Washington kept the CNN anchor in Washington. Her award will be presented at a later date.) A superb keynote address for the evening was presented by Alex Jones, himself a Pulitzer Prize winner for his reporting in *The New York Times* of the demise of the Bingham family journalism empire, and co-holder with his wife Susan Tifft ('73) of the Eugene C. Patterson Chair in Public Policy and Journalism in our Sanford Institute of Public Policy.

Martha Absher, administrative coordinator for the School of Engineering, was recognized by the National Conference on Quality Education of Minorities for Duke's successes in graduating under-represented minorities in engineering. Absher also was a 1996 recipient of the Presidential Award for her mentoring efforts.

INROADS, a national career-development organization that helps prepare high-potential minority youth to enter management tiers of careers in business, engineering, computer science, or scientific research, has presented three Duke employees with awards for their support of the program. H. Clint Davidson Jr., vice president for human resources, and Amanda Bernhard, a human resources associate, were awarded the corporate "Over the Top" team award for their dedicated work and team effort in founding and promoting the INROADS internship program at Duke. And Daniel Rodas, special assistant to Executive Vice President Trask, was awarded the "Magnificent Mentor" award for his outstanding commitment to and support of an INROADS intern.

The university also received seven CASE District III (Southeastern United States) Advancement Awards last month, including grand awards for the 1997-98 President's Report, edited by Director of University Relations Bobby Wayne Clark and designed by publications specialist Evelyn McCauley of the Publications Group. "Duke Today," a series of 90-second radio features broadcast during halftime of Duke athletic contests, produced by Cabell Smith at the News Service, also won a grand award. *Duke Magazine* edited by Robert Bliwise received an award of excellence, and News Service writers and editors won three awards of excellence and a special merit award.

COMINGS AND GOINGS

As you know, Dean Pamela Gann of our law school has been named president of Claremont McKenna College in California. Pam has provided strong leadership during her eleven years as dean; by virtually every measure, our law school is stronger today than when Pam assumed the deanship. Pam has also been a true university player whose influence extends beyond the law school. Those of us who have worked with Pam know that she was ready for a college or university presidency, and Claremont McKenna is one of the outstanding liberal arts colleges in the country. Provost John Strohbehn and I have agreed that given the current search for John's successor, we will schedule the search for Pam's replacement in a way that will enable the new provost to participate in the selection process. I look forward to discussing during our time together on Saturday morning the status of our searches for provost and for a dean of engineering to succeed Earl Dowell, as well as a few other personnel issues.

I am very pleased that Clarence Birkhead has been named by Tallman Trask as director and chief of the Duke University Police Department. Chief Birkhead joined the Duke force in 1988 as a patrolman and rose in the ranks to become a detective in 1990, a watch commander with the rank of captain in 1994, uniform police

commander in 1995, and assistant chief and assistant director of operations on 1997. He has served as interim chief of the department since Alana Ennis left last fall to become chief of the Burlington, Vermont, police department. Birkhead was the top choice of more than 100 applicants who were reviewed by the search committee, which included a student, faculty members, and administrators. Our police department plays a vital role in providing a safe and secure environment for the Duke community. The Duke Police Department has a staff of 142, including 59 sworn officers and 63 unarmed security officers. Our chief of police must share the values of openness and collegiality that characterize our community, while at the same time providing appropriate law enforcement. It is a challenging responsibility. During his years at Duke in many roles, and as interim chief during the recent bonfire celebrations and student sit-in, Chief Birkhead has demonstrated the qualities of leadership that will stand him and Duke in good stead in the years to come.

Professor Kenneth Dodge, who received his Ph.D. from Duke in clinical psychology in the late 1970s and has worked with several Duke faculty colleagues on research on violent behavior in adolescents, has returned to Duke to launch a new Center for Child and Family Policy in the Sanford Institute. The goal of the center, which will bring together faculty from across the campus with interests in children, is to bridge the scientific work of child development researchers with issues of public policy facing children and families. We believe Duke has a real opportunity to make important contributions in this area and, with the success of our partnerships with the Durham schools, see potential for working effectively to address a number of children's issues in Durham.

Leon Latimer Dunkley Jr. has been named the director of the Mary Lou Williams Center for Black Culture. Dunkley, who recently received his Ph.D. in ethnomusicology and jazz studies from the University of Pittsburgh, will assume the leadership of the Center, named for the great jazz performer and former Duke faculty member, this summer.

And Donna Lisker, the assistant director of the Women's Center at Virginia Tech, has been named the new director of the Women's Center at Duke, effective this April. The Women's Center will also celebrate its tenth anniversary in the fall.

RESEARCH

Research by Duke faculty that is supported by the federal government, foundations, and industry, across a wide range of fields, regularly receives attention from leading scientific and scholarly journals and, in some cases, from the national media. Let me cite some of the latest work by Duke researchers that has received such attention since our last meeting.

A Duke study has found that while it costs more to treat people for hip fractures and other conditions at major teaching hospitals, the survival rate is also higher among people initially treated at these facilities. The findings, published in *The New England Journal of Medicine*, examine survival rates among patients initially treated in five different types of hospitals: major teaching, minor teaching, government-run, for-profit, and nonprofit. The researchers compared the survival rates for four conditions -- hip fractures, stroke, coronary heart disease, and congestive heart failure -- and found that "survival is better for these common conditions for those initially treated in major teaching hospitals." Frank Sloan, director of the Center for Health Policy, Law & Management at Duke and one of the study's authors, said the three-year study, funded by the National Institute on Aging, provides important information for policymakers concerned with Medicare expenditures.

With funding from the U.S. Environmental Protection Agency and the North Carolina Department of Environment, Health and Natural Resources, scientists from Duke are teaming up with colleagues from North Carolina in a two-year investigation of wood chip mills. It is the first project for a new center created by Duke,

North Carolina State, and the state's Department of Environment, Health and Natural Resources. The center aims to apply independent scientific analysis to controversial forest management issues in the Southeastern United States. Daniel Richter, an associate professor at Duke's Nicholas School of the Environment, co-principal investigator for the project, said chip mills have raised concerns about noise, lumber truck traffic, pollution, and forest harvesting practices that pit environmental against logging interests.

Daniel Batt, a graduate student in Civil and Environmental Engineering, is continuing his earthquake research under the direction of Professor Henri Gavin. Batt spent last summer in Japan at the National Research Institute of Earth Science and Disaster Prevention to study earthquake-resistant building technology. While in Japan, he participated in experiments to evaluate the ultimate strength of the rubber pads isolating many structures from earthquakes. Professor Gavin is developing methods to extend the capabilities of such rubber pads by combining them with sensors, control algorithms, and smart materials. By intelligently using measurements of the earthquake and the building's vibrations, Professor Gavin's control system automatically blocks the transfer of energy from the earthquake to the building. The key components of the system rely on materials with controllable stiffness and damping properties. To test his system, Gavin and Batt will simulate earthquakes in the basement of the Engineering School in the coming months. The research is funded by the National Science Foundation, Ford, Lord Corporation, and earthquake engineering firms.

A study using genetically engineered mice suggests a different mechanism of action than scientists have hypothesized to explain how the drug Ritalin calms humans with attention deficit hyperactivity disorder. If confirmed in humans, the finding could lead to more effective drugs to treat a disorder that has long baffled and frustrated parents, physicians, and doctors alike. The study results were published in *Science* by Marc Caron, a Howard Hughes Medical Institute investigator at Duke, and Research Associate Dr. Raul Gainetdinov of the Department of Cell Biology. The research was funded by the Howard Hughes Medical Institute.

Children whose genetic disorders have previously been a death sentence have a reasonable chance for life now as a result of techniques involving umbilical cord blood transplants. Duke Medical Center researchers found that of the patients treated, those younger than 2 years old did the best, with 80 percent surviving. The results of a study led by Dr. Rick Howrey of pediatric hematology-oncology, and presented at the American Society of Hematology's annual conference, show a long-term survival rate of 68 percent for children with a variety of genetic diseases. The research was supported by the National Institutes of Health and also by the medical center's Department of Pediatrics.

Research by a Duke political science professor who studies the media's impact on political life, is the core of a new book, *The Media in American Politics: Contents and Consequences*. Professor David Paletz rejects the common dire and contradictory claims that the media either undermine American democracy or are supine servants to political power. Paletz calls the book a users' guide to enable people to understand the real relationships between the media and politics by explaining the media's political contents and their consequences for American government.

CONSTRUCTION UPDATE

This is a very busy time for construction crews around campus and at the medical center. As anyone who ventures by Cameron Indoor Stadium can attest, work on the exciting Wilson Recreation Center and the Schwartz-Butters Building adjoining Cameron is going well with both facilities expected to open later this year -- the Wilson Center this spring and Schwartz-Butters early this summer. They will be marvelous additions to our student recreation and sports facilities. Also scheduled to be completed this year are the long-awaited Center for Jewish Life, which is taking shape on the corner of Campus Drive and Oregon Street, and the Keller Center expansion at the Fuqua School of Business.

At the medical center, Duke Clinic renovation and new construction is about two-thirds complete. As it evident from the already-finished first phase, this is a wonderful new addition to our patient care facilities. The third and final phase of the immense project is to be completed in August 2000. Thanks to \$1 million in gifts from The Duke Endowment and Hardee's Food Systems Inc. respectively, and a generous \$6.5 million gift from alumnus Dr. John McGovern, the McGovern-Davison Children's Health Center is about 40 percent complete and is expected to open in the first half of next year. The center will help our medical staff provide the most sophisticated pediatric care in a supportive, family-friendly environment, and we are very grateful for these generous gifts to children's health care.

The medical center has started a year-long project to connect Parking Garage II, our hospital, and the children's health center. The construction near the entrance to Duke Hospital will ultimately make the passage between Parking Garage II, the new children's health center, and the hospital easy and convenient with an underground walkway branching off of the existing RT-level walkway and leading to new stairs, escalators, and an elevator that goes to a sidewalk in front of the hospital and children's health center. The traffic circle in front of the hospital will be stretched into an oval that swings in front of both buildings. And a protected walkway will link the main entrances of the hospital and pediatric center.

Finally, a new Duke Birthing Center on the fifth floor of Duke North Hospital opened its doors last month. The center is equipped with 21 new labor and delivery rooms, which accommodate mother, newborn, and birthing partner through labor and delivery through recovery and postpartum care. Hardwood floors, refrigerator, daybed, and personal whirlpool are just some of the many amenities. Somehow, I don't remember life being so easy when our children were born!

CAMPAIGN FOR DUKE

John Piva and Pete Nicholas will report at our meeting on the progress of the \$1.5 billion Campaign for Duke which, as of this past week, passed the \$817 million mark, but I thought I'd mention a few major gifts since our last meeting.

The Duke Endowment closed out 1998 by awarding gifts totaling \$9.25 million in fulfillment of earlier commitments made to the university. The largest gift is \$7 million toward the \$30 million announced last April to the Campaign for Duke. The campaign gift will strengthen financial aid and admissions programs, with \$5 million allocated to the endowment for the Angier B. Duke Scholarship Program. In addition, \$1.5 million will go to financial aid for graduate and professional students and \$500,000 will enhance admission programs, including efforts to enroll undergraduate students from the Carolinas. We are deeply grateful for The Duke Endowment's sustained and generous assistance.

Gifts totaling \$100,000 from Janet Hill and her son, Duke grad and NBA star Grant Hill, will help fund a Duke Divinity School scholarship honoring his father, former Dallas Cowboy Calvin Hill, a member of the school's Board of Visitors. Dean L. Gregory Jones announced the gifts in December. A \$100,000 grant from The Duke Endowment matches the Hills' gifts for the Calvin Hill Scholarship Endowment Fund.

The 1999 Durham-Duke (Annual Fund) Campaign has gotten off to a fast start. This year all funds raised from local businesses will support Duke's partnership effort with neighborhoods near Duke's campuses and seven Durham public schools. Campaign co-chair Bert Collins, president and CEO of North Carolina Mutual Life Insurance Co., kicked off the annual effort last month with a check for \$5,000. The other co-chair is former Durham mayor Sylvia Kerckhoff. The Neighborhood Partnership Initiative is a high priority for the university, and by investing all of the dollars raised to support the effort, campaign volunteers will be able to assure

potential Durham donors that this is an opportunity to work together, to help their community and the university, and to make a positive difference in the lives of the people of Durham.

We look forward to announcing two additional major commitments from Trustees between now and our meeting, and I know you will share our excitement in these gifts.

COMMUNITY AFFAIRS

The first corporate gift to the Neighborhood Partnership Initiative came in 1997 when AT&T provided \$250,000 to fund a technology-education project directed by University Libraries to help Durham public school teachers use the Internet to enrich their curriculum. Staff from our Library have been paired with teachers at the Rogers-Herr Sixth Grade Center to train them to use the technology in all aspects of their work. The technology collaboration proved so successful that it is now being extended to the Durham (Arts) Magnet Center. AT&T officials have told us that this partnership represents a model for virtually all of the other school-based programs the AT&T Foundation supports. Duke and Durham Public Schools representatives kicked off the second year of the three-year, \$250,000 AT&T Learning Network project last month.

In yet another technology effort, with the help of a grant earmarked for community outreach efforts from Auxiliary Services, the Office of Community Affairs has purchased and distributed \$16,000 worth of IBM computer hardware to Durham's West End, Crest Street, and Walltown neighborhoods. Over the past year, 36 surplus computers have been placed in the partner neighborhoods and schools, and 21 residents of the neighborhoods have completed training programs that will enable them to serve as computer tutors for other residents.

Duke's plans to build as many as 40 single-family residences and townhomes on university property in the historic Trinity Heights neighborhood near East Campus moved another step toward implementation last month when the Durham Historic Preservation Commission unanimously approved the plans. The homes will be offered to Duke faculty and staff beginning next month with construction expected to begin in late summer. Trinity Heights residents have had significant input into the developer's plans through a series of neighborhood meetings coordinated by the university's offices of community affairs and real estate administration. Local architect and Historic Preservation Commission member Steve Gaddis praised the university for the effort it is making to fill in a Durham neighborhood "in an aesthetic and sensitive way."

EVENTS

The 45th Robert Flaherty Film Seminar, named for the celebrated documentary film maker who created *Nanook of the North*, will be held at Duke June 4-10. It will be the first time workshop for documentary and independent film making will be held in the South. It is being hosted by the university's Program in Film and Video and the Center for Documentary Studies.

The Duke University Museum of Art has an exhibition of batik prints that celebrates the natural beauty of barrier islands and warns against ill-advised shoreline development. The exhibition, titled "A Celebration of Barrier Islands: Restless Ribbons of Sand," is a series of large-scale batiks on silk by artist Mary Edna Fraser of Charleston, South Carolina, accompanied by the poems of Marjory Wentworth, also from Charleston, and wall text by Orrin H. Pilkey, James B. Duke professor of geology at Duke, who is an internationally known expert on coastal geology. The exhibition closes March 21.

The Fuqua School of Business awarded 37 Master of Business Administration (MBA) degrees on December 19 to Global Executive MBA graduates from 15 countries. The GEMBA Class of 1998 began the program on the Duke campus in June 1997 and convened for subsequent residential sessions in Salzburg, Prague, Shanghai, Hong Kong, Saõ Paulo, and Buenos Aires before finishing its final residency at Duke in December.

Author Doris Kearns Goodwin, whose books about three different U.S. presidents all made *The New York Times* bestseller list, discussed "The Moral Authority of the Presidency" at Duke on February 9. Goodwin delivered the Lester Crown Lecture in Ethics to an overflow crowd at the Terry Sanford Institute of Public Policy. I was especially pleased that Lester Crown and Jim and Paula Crown were able to be with us for this important event. Paula is a member of the Trinity College Board of Visitors and of the national Campaign Steering Committee.

Hanan Ashrawi, who achieved global prominence as spokesperson for the PLO and who now works on issues of peace and human rights in the Middle East, visited Duke February 3. Speaking to a large crowd in Griffith Film Theater, Ashrawi said that peace in the Middle East must move from a framework to concrete programs, and for peace to be sustained, the legitimacy of Palestinian concerns will have to be recognized.

On January 29, Steven Nash, associate director and chief curator at the Fine Arts Museum of San Francisco, gave the annual Semans Lecture in the Duke University Museum of Art. Mr. Nash spoke on the Nasher Collection, both to describe the superb and outstanding collection, and to honor Trustee Emeritus Raymond D. Nasher (T'43) for his pledge to help build and thus name a new art museum building for Duke. Ray was visibly pleased by the standing ovation he received after a tribute by Joseph Rowand, president of the Friends of the Art Museum. Mary and Jim Semans were honored, as well as Ray's daughter Nancy Nasher Haemisegger (L'79). The evening was a glowing celebration of art at Duke, and of the Nashers' commitment to the building of a new museum.

During the first week of February, I travelled to Latin America with a small Duke delegation including Professor Fritz Mayer of the Sanford Institute, Director of our North American Studies Program, Dr. Deborah Jakubs, Director of the Duke-UNC Latin American Studies Program, and Bob Booth of Alumni Affairs and Development, who coordinates my international activities. We were warmly received by enthusiastic alumni and parents. Memorable events included a stellar evening at Chapultepec Castle in Mexico City and another at the home of the Canal Administrator in Panama City. We met with government and business leaders in both cities, and Ambassador Jeffrey Davidow hosted a luncheon for university leaders in Mexico City. We are grateful to the enthusiastic host committees in both countries who worked so effectively with Bob Booth to arrange the events, and look forward to returning to both countries and expanding our travel in Latin America to strengthen ties for Duke in the future.

ATHLETICS

Both Coach K and Coach G (Gail Goestenkors) and their respective teams continue to enjoy banner years. The men's team is currently ranked number one, and the women are ranked seventh. There are great expectations for each of our teams in the ACC Tournament and the NAAs. We hope many of you can be with us for both events.

I'm also proud of the collaboration between the administration and DSG President Jeri Powell and other student leaders in this year's basketball victory celebrations on campus. The successes of Duke's men's and women's basketball teams have captured the attention of hoops aficionados across the country and our student body shares the excitement we all feel as March Madness approaches. Major victories by the men's team in recent

years, as you know, have led to student celebrations involving alcohol and bonfires that frequently resulted in students being taken to the emergency room. Last year 22 students were arrested following the Blue Devils' win over North Carolina at Cameron. Tallman Trask and Jeri Powell led a group of administrators and students who planned a different approach to celebrations this year. Following the big win over North Carolina on January 27, a bonfire sanctioned both by Duke and the Durham Fire Marshal was held in a designated area on the main residential quad across from House P. The celebration involving more than 2,000 students lasted for several hours, but because the space in front of House P was sufficiently large, the celebrants were able to enjoy the bonfire without being too close to it. There was one minor injury -- a student bumped his head on a bench -- and no arrests. We have secured permits for four additional games, including the February 27 UNC game in Chapel Hill, the ACC championship March 7, the regional NCAA finals March 20 or 21, and the national championship game March 29, if, as we hope, we have cause to celebrate at that time!

I hope you find this report to be useful in providing a sense of the dynamic environment in which our students and faculty work and learn together. I look forward to seeing you at our meeting.

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