

November 21, 2005

MEMORANDUM

TO: Members of the Duke University Board of Trustees

FROM: Richard H. Brodhead

RE: Summary of Activities

You will return to campus for our December meeting at the end of a remarkably productive semester. And as the meeting schedule indicates, there are many more good things to come. We will begin on Thursday night with the launch of the Financial Aid Initiative, which is off to a very strong start. We'll also hear about Central Campus and strategic planning in the medical school, and Provost **Peter Lange** will give us his annual update on the status of the schools and Trinity College. It is a full agenda.

There is so much news of exceptional achievement on campus that it's hard to know where to start. Yesterday brought word that three undergraduates—**Adam Chandler, William Hwang,** and **Rahul Satija**—had been selected as winners in the Rhodes Scholarship competition. Their stories, which I will share at more length at our meeting, show not just what talented students we have here, but what excellent opportunities Duke gives students to extend and develop their gifts. Only one other university, the Naval Academy, had more winners than Duke, and only two (Yale and Chicago) had as many. On another front, the National Science Foundation's Division of Science Resources released statistics indicating that, having risen from 21st to 16th in the national rankings for R&D support last year, Duke had risen to 12th place this year, and to 5th place among private institutions. Duke has risen from 14th to 11th place in federal awards for science and engineering, and has remained in first place for industry sponsorship of R&D. On yet another front, Duke's men's and women's basketball teams both began the season ranked number one in the nation. Our field hockey team defeated defending national champion Wake Forest in the semifinals before losing 1-0 to Maryland in the national championship yesterday. And our women's cross country runners took third place in the NCAA championship today. Great universities are driven by striving for excellence, and there's plenty of excellence on display at Duke.

Meanwhile, virtually every week this fall we have opened a new facility to serve and promote the pursuit of excellence.

Thanks to the quite remarkable planning and taste of Executive Vice President **Tallman Trask**, and with assistance from many hands, seven major new buildings have opened this fall to rave reviews. The new East Campus Residence Hall opened in August before the beginning of classes. The Washington Duke Inn celebration on September 24 was a big success. We celebrated the Nasher Museum of Art's grand opening on October 2, as part of a weeklong program. The certificate of occupancy for the Law School addition was issued October 3; site work and punch list work are in progress and we look forward to the dedication next spring. The Divinity School dedicated the Westbrook Building and Goodson Chapel on October 11. Rubenstein Hall at the Sanford Institute is now occupied and was formally dedicated on November 4. The Bostock Library addition to Perkins Library and the Karl and Mary Ellen von der Heyden Pavilion, both of which are already receiving extensive use, were dedicated in gala events on November 11. Those who have been here longer than I cannot recall a period of such wonderful celebrations.

As beautiful as they are in physical and aesthetic terms, the success of our newest facilities will be judged by their impact on living and learning at Duke. The early returns are gratifying. For example, the von der Heyden Pavilion is bringing in a steady stream of people—close to 1,000 per day—who are taking advantage of its mixed-use spaces for coffee, meetings, classes, study sessions, and quiet reading. It is a singular spot and a magnet for students, staff, and faculty alike. And as the Rita DiGiallonardo Holloway University Librarian and Vice Provost for Library Affairs **Deborah Jakubs** reported at the dedication events, since October 12, when the Bostock (as it is already known) opened to the public, it has exceeded the Perkins gate count by more than 40 percent, averaging more than 3,100 users daily.

The impact of the Nasher Museum of Art has also been dramatic. The turnout at “Devils Night,” the opening week party for Duke students, attracted more than 1,600 students, far more than the expected 300, to the Mary D.B.T. Semans Great Hall and the adjacent galleries. On opening day for the community, nearly 5,000 people came to see great art and architecture, entertainment by Duke-affiliated musicians and singers, and a rather cacophonous performance by the Duke Marching Band. Durham Mayor Bill Bell declared that, although the Nasher Museum belongs to Duke, the City of Durham has claimed it for its own. **Kim Rorschach**, the Mary D.B.T. and James H. Semans Director of the Nasher Museum, reports that the museum is averaging as many as 500 visitors per day on weekend days and more than 200 visitors on week days. (Durham residents enjoy free admission courtesy of *The Herald-Sun* newspaper.) The Nasher Museum has just launched its new website, which I commend to you <<http://www.nasher.duke.edu>>.

The Divinity School celebrated the completion of its 53,000-square-foot addition-and-renovation project on October 11 when the Westbrook Building and Goodson Chapel were dedicated. The Westbrook Building is named for the Rev. Hugh A. Westbrook, a 1970 Divinity graduate who co-founded and is former CEO of VITAS Healthcare Corp. of Miami. He and his wife, Carole Shields Westbrook, have given or arranged for gifts of about \$20 million in recent years to support a variety of projects in the Divinity School, most notably the Institute on Care at the End of Life. Goodson Chapel is named for the late Bishop W. Kenneth Goodson, who served as bishop-in-residence at the Divinity School and was a trustee of both the university and The Duke Endowment. The 1970 addition was renamed in honor of Thomas A. Langford, long-time professor and dean of the school who later served with distinction as Duke's provost.

Rubenstein Hall, which essentially doubles the Sanford Institute's classroom and office space, was named for its principal benefactor, Trustee David Rubenstein. General Colin Powell, former U.S. Secretary of State, gave the keynote address on November 4 to an overflow crowd in the Wilson Recreation Center, with hundreds of students and others hearing his talk over speakers outside the building. The dedication program, organized by Sanford Institute Director **Bruce Kuniholm** and his colleagues, included morning and afternoon symposia around the theme "International Challenges to Public Policy," as well as other events.

With Sanford, as with the other cases, the new facilities are permitting faculty and students to work and learn more effectively, enhancing our schools' abilities to take on new opportunities for scholarship and service.

New Programs

Along with new buildings, a series of gifts have enabled us to create new programs this fall, extending the scope of our activities in important ways.

In October, Chancellor for Health Affairs **Victor Dzau** and I were pleased to announce a \$10 million gift to the Duke Comprehensive Cancer Center from the Preston Robert Tisch family to support cancer research at the Brain Tumor Center. We will use \$5 million of the Tisch Family gift to fund basic and translational research of promising new brain tumor drugs and to support brain tumor clinical trials. Some of the funding will aid a program to speed the movement of potentially life-saving drugs from the laboratory to the clinic in an effort to save patients with brain tumors. The other \$5 million will be used to create the Preston Robert Tisch Cancer Investigators' Fund, which will help recruit promising cancer researchers to Duke. The university will contribute a further \$5 million toward this Investigators' Fund. In recognition of the gift, Duke's Brain Tumor Center, coordinated by **James B. Powell, Jr.**, Professor of Neuro-Oncology **Henry Friedman** and Chief of the Division of Neurosurgery **Allan Friedman**, will be renamed The Preston Robert Tisch Brain Tumor Center at Duke. Sadly, Preston Tisch died last week after a long bout with brain cancer, but his legacy will live on in the patients whose lives will be saved as a result of his and his family's philanthropy.

A few weeks ago, we announced the creation of the Duke Islamic Studies Center (DISC). A \$1.5 million gift from James P. and Audrey Gorter, parents of two Duke alumni, will fund an endowed professorship in Islamic studies and enable us to take the first step toward establishing a certificate program for students interested in the field. We expect the center to form partnerships with institutions in Muslim-majority nations and to develop a coherent curricular experience by broadening our interdisciplinary perspective. It will emphasize the development of language skills and create a study-abroad component in a Muslim country. **Bruce Lawrence**, a noted Islamicist and the Nancy and Jeffrey Marcus Humanities Professor of Religion, will serve as inaugural director; Associate Professor of Islamic Studies **Ebrahim Moosa** will be the center's director of research. An advisory board, with membership from this country and abroad, met recently for the first time to help guide the new center.

Nicholas School Dean **Bill Schlesinger** is pleased that Duke Energy has pledged \$2.5 million to support the Climate Change Policy Partnership—a new industry-university collaboration that

will develop policies to address the problems of global climate change. The partnership will pool the expertise of the Nicholas School, the Nicholas Institute for Environmental Policy Solutions, and the Center on Global Change and Duke Energy, as well as other corporate and academic partners from across the Southeast.

The Nicholas School also will receive a \$2.15 million gift from Jeff '81 and Martha Gendell to support an expanded curriculum in energy studies. The gift will total \$2.9 million when matching funds are included, and will support two new positions in the school's Energy and Environment Program, in addition to an energy research fund, speakers series, and energy innovation. A new Energy and Environment graduate degree concentration will be launched next fall, tapping into faculty expertise at the Nicholas School and the Nicholas Institute for Environmental Policy Solutions, and across Duke's campus to provide students with a two-year course of intensive interdisciplinary study with a practical, real-world perspective. Plans also call for expanding the program to undergraduates.

Awards and Recognition

The quality of our faculty and students defines the university. I am pleased to report that their excellence has been recognized through election to prestigious academic societies and organizations and other honors.

- **Peter C. Agre**, M.D., Vice Chancellor of Science and Technology and Professor of Cell Biology, and **James O. McNamara**, M.D., Carl R. Deane Professor and Chair of the Department of Neurobiology, have been elected to the Institute of Medicine, bringing to 34 the number of Duke faculty members elected to the prestigious institute. Established by the National Academy of Sciences in 1970, the IOM honors professional achievement in the health sciences and serves as a national resource for independent analysis on issues related to medicine, biomedical sciences, and health.
- **Erich Jarvis**, Ph.D., Associate Professor of Neurobiology, is one of 13 recipients of a 2005 National Institutes of Health (NIH) Director's Pioneer Award. The award—which provides an unrestricted grant of \$500,000 per year for five years—was established “to encourage highly innovative approaches to biomedical research that have the potential to lead to significant advances in human health.” His research has concentrated on the neurobiology of vocal communication, using songbirds as a model.
- **David R. Smith**, Associate Professor of Electrical and Computer Engineering, and a group of international colleagues will receive the Descartes Prize for Research this month from the European Commission for work in “Extending Electromagnetism through Novel Artificial Materials.” The award recognizes teams of researchers who have achieved outstanding scientific or technological results through international collaborative research. Smith and his colleagues developed definitive evidence for the novel properties and potential applications of “metamaterials.”
- **Hisham Massoud**, Professor of Electrical and Computer Engineering, has won the 2006 Electronics and Photonics Division Award from the Electrochemical Society. Massoud

was recognized for his contributions to the understanding of silicon oxidation kinetics and the growth and electrical characterization of ultrathin gate dielectrics for MOS field-effect transistors.

- **James Joseph**, Professor of the Practice of Public Policy, a native of Louisiana, and former Ambassador to South Africa, has been appointed by Louisiana Governor Kathleen Blanco, as chairman of the Louisiana Disaster Recovery Foundation. The Foundation will be responsible for allocating and accounting for financial donations to relief efforts. Jim Joseph, whose leadership has been tested through his work on reconciliation in South Africa and as a former president of the Council on Foundations, is an ideal person to lead this important effort.
- Coach **Mike Krzyzewski** has been named head coach of the USA Basketball Men's Senior National Team program for 2006-2008, including the 2008 Olympics. Coach K becomes the first collegiate coach to lead a USA Senior National Team since USA Basketball began using professional players in 1992.
- Professor **Campbell Harvey** was appointed editor of the Journal of Finance and Professor **Joel Huber** was named editor of the Journal of Marketing Research. These journals are recognized as being the leading academic publications in their respective fields, and it is a genuine distinction for both of them to be headed by faculty of the Fuqua School of Business.
- Fuqua's pioneering Global Executive MBA program recently was ranked No. 5 in the world by the *Financial Times* and No. 9 in the world by *Business Week*. For the third year in a row, Duke Corporate Education was named the No. 1 custom executive education provider by the *Financial Times*. The new dual-degree MBA program with the Goethe Business School at Frankfurt University had a successful launch in early fall with an inaugural class of 33 students. It is Fuqua's fourth executive MBA program.
- **Charles Clotfelter**, Z. Smith Reynolds Professor of Public Policy and Professor of Economics and Law, and Public Policy Professors **Helen Ladd** and **Jake Vigdor** continue to do important research on K-12 education in North Carolina. The trio won a two-year, \$430,000 Spencer Foundation award to study how various state policies affect the quality of teachers and, by extension, student achievement.
- **Jay Hamilton**, Charles S. Sydnor Professor of Public Policy, Professor of Political Science and Economics and Director of Public Policy Undergraduate Studies, won the Frank Luther Mott/Kappa Tau Alpha Research Award for the best research-based book on journalism and mass communication published in 2004, for *All the News that's Fit to Sell: How the Market Transforms Information into News*.

Scholarship and Research

In a major discovery, James B. Duke Professor of Biological Anthropology and Anatomy **Elwyn Simons** and Chief Preparator and Curator of Fossil Vertebrates **Prithijit Chatrath** of the Duke

University Primate Center led a group of colleagues from around the world who found tiny teeth and jawbones belonging to two new species of tiny monkey-like creatures that lived 37 million years ago. The evidence, they report, confirms that the earliest known beginnings of the common ancestor of living anthropoids—including monkeys, apes, and humans—can be traced to Africa, not Asia, as some have thought. Prior to this discovery, the only evidence that the species existed 37 million years ago in Africa was a single tooth. The research was supported by the National Science Foundation and the Leakey Foundation.

Duke University Hospital has joined nine other U.S. hospitals in a new national effort to improve heart care for African Americans and Hispanics. The program, funded by the Robert Wood Johnson Foundation, seeks to design programs to develop and test “best practices” that reduce disparities in cardiac care. The consortium will focus both on what therapies patients receive while in the hospital, and on what happens outside the hospital. While there is evidence that inpatients are increasingly receiving care that is demonstrably effective, there is less information about the challenges they face after discharge. Duke cardiologist **Eric Velasquez** will coordinate Duke’s efforts.

Two teams of researchers at the Duke Comprehensive Cancer Center have published findings that should assist in the earlier detection of cancer and contribute to more effective treatment. One team, led by **Victoria Seewaldt**, M.D., Director of the Breast Health Clinic at Duke, focused on the aggressive basal cell breast cancer. The Duke scientists found that basal-type breast cells which lose expression of a certain protein result in the over-proliferation of the cells. The study was published in the November 1, 2005, issue of the *Journal of Cell Science*. The research was sponsored by the National Cancer Institute and supported by several foundations.

A second team helped describe how the factors needed to initiate a tumor are different in important ways from those that maintain a cancer tumor. **Christopher Counter**, Ph.D., Associate Professor of Pharmacology, Cancer Biology, and Radiation Oncology, was the principal investigator in the study published in the November 15, 2005, issue of the journal *Cancer Cell*. Graduate student **Kian-Huat Lim**, Ph.D., worked with Counter to study the role of ras, an important cancer gene that, when mutated, is a key player early in the complex series of events that can lead to cancer in the pancreas, colon, thyroid, and lungs, among others. The study was funded by the National Cancer Institute.

Duke Law students are providing research, brief-writing, and other forms of litigation support to the military legal team charged with defending Guantanamo Bay detainees before the military commissions authorized by President Bush in November 2001. Under the supervision of Professor **Madeline Morris**, who also teaches the class component of the clinic, students are researching and drafting briefs and helping to craft defense strategy for the defense counsel for the detainees. There are currently four cases before the commissions (out of a possible 505), with litigation proceeding in multiple fora, including the U.S. Supreme Court. The first student-authored brief is currently being used in at least two motions filed in federal courts. Five students—**Audry Casusol** ‘06, **David Thompson** ‘07, **Michelle Park** ‘06, **Coalter Lathrop** ‘06, and **Christopher Murray** ‘07—are taking part this semester; enrollment may be extended to 10 students in the spring.

Law School Senior Associate Dean **Richard Danner** has been working with Perkins Library's Director of Rare Book, Manuscript and Special Collections **Bob Byrd** on an issue of historical significance. Jack Sirica '76, the son of Watergate judge John Sirica, has given the university the original letter that President Richard M. Nixon, a law school alumnus, sent to Judge Sirica in which Nixon invoked executive privilege to justify not turning over material, including the Watergate tapes, that Judge Sirica had requested in the Watergate trial. Charles S. Murphy Professor of Law and Public Policy Studies **Chris Schroeder** led a discussion on executive privilege as part of the ceremonies associated with the transfer of the Nixon-Sirica letter. More than one person has noted that Duke now has an abbreviated version of the Nixon Library!

The threat of nuclear and radiation-based "dirty-bomb" terrorist attacks has prompted the National Institute of Allergy and Infectious Diseases (NIAID) to fund a \$22.25 million radiologic anti-terrorism center at DUMC. One of eight such centers nationwide, the Center for Medical Countermeasures Against Radiation, is charged with creating a rapid, inexpensive screening test to gauge a person's exposure level and with developing drugs that treat radiation's most toxic effects. The Duke team will collaborate with more than a dozen academic medical centers, pharmaceutical companies, and federal research laboratories to develop drugs and therapies that reduce radiation injury, among other challenges. **Nelson Chao**, M.D., Director of the Duke Adult Bone Marrow Transplant Program, will direct the center, together with **Mark Dewhirst**, M.D. and **John Chute**, M.D.

A team of scientists from the Nicholas School and the Department of Computer Science has received a five-year, \$1.88 million grant from the National Science Foundation to develop an advanced wireless sensor network that can measure, model, and predict biophysical changes in the forest environment. The network will help researchers better understand how forests are being affected by changes in climate and atmospheric carbon dioxide associated with global warming. Blomquist Professor of Environmental Sciences and Biology **James S. Clark** is principal investigator on the grant.

In October Provost Lange launched an annual lecture series to explore topics of major social importance to the campus and broader community. The goal is to bring Duke's research and teaching mission to bear on timely issues. This year's theme, "Science, Religion and Evolution," addresses the relationship between evolution and systems of belief that invoke other explanations to account for the history of past and current living organisms. The first speaker, evolutionary and developmental biologist Sean Carroll from the University of Wisconsin, drew an audience of several hundred. The second speaker in the series will be John Haught, a professor of theology at Georgetown University and author of "God After Darwin: A Theology of Evolution."

James B. Duke Professor Emeritus **John Hope Franklin** was celebrated at a November 18 symposium recognizing the 10th anniversary of the John Hope Franklin Collection of African & African American Documentation in the Rare Book, Manuscript and Special Collections in the Duke Library. The event included a conversation between **Houston Baker**, the Susan Fox Beischer & George D. Beischer Arts & Sciences Professor of English, and John Hope Franklin on the African-American autobiography. It also recognized the recent publication of *Mirror on America: The Autobiography of John Hope Franklin*, which has received considerable attention in the national media.

Administrative Promotions

Christoph Guttentag has been promoted by Provost Lange to the post of Dean of Undergraduate Admissions. Duke has grown accustomed to stellar annual results and technological improvements in admissions during Guttentag's 13 years of strong leadership as director, most recently in this past year's record admissions performance. One of his more visible recent accomplishments is a compelling new website, which was substantially redesigned and strengthened this year <www.admissions.duke.edu>.

Monte D. Brown, M.D., has been appointed by Chancellor Dzau as Chief Operating Officer of the Private Diagnostic Clinic (PDC). He will also take the institutional lead in coordinating activities with the Veterans Administration for DUHS and the PDC. Dr. Brown comes to us from the Department of Medicine and Strategic Planning at Brigham and Women's Hospital in Boston, where he also was assistant professor of Medicine at Harvard School of Medicine.

Catherine Gilliss, dean of the School of Nursing and Vice Chancellor for Nursing Affairs, is also building a strong administrative team. **Barbara Turner**, R.N., Ph.D., was appointed Interim Associate Dean for Academic Affairs for the fall semester. **Judy Miller**, R.N., Ph.D., will become the Associate Dean for Academic Affairs effective January 1, 2006. **Elizabeth "Jody" Clipp**, R.N., Ph.D., has been appointed Associate Dean for Research Affairs. She will also continue her responsibilities as the Director of the Trajectories of Aging and Care (TRAC) Center.

Geoffrey Mock, long-time editor of Duke Dialogue, has been promoted to a new position as Manager of Internal Communications for the Office of Public Affairs. Mock's appointment follows a study last year by a university-wide task force of faculty, staff, and students, chaired by Associate Vice President for News and Communications **David Jarmul**. The group identified several weaknesses in Duke's internal communications systems and called for a number of improvements, many of which Mock is now helping to implement in close cooperation with Jarmul, Senior Vice President for Public Affairs and Government Relations **John Burness**, and other communications professionals across the university.

Alumni Affairs and Development

At the board's fall meeting, the Office of Alumni Affairs was in the process of bringing back the tradition of Duke Homecoming. The event was a spectacular success, bringing back not just tradition but more than 1,000 alumni. Events concluded with a dance that Cindy and I hosted for about 2,500 of our closest student and alumni friends. Since our last meeting, I have participated in a number of school-based alumni events on campus and met with alumni in Toronto, Houston, Dallas, and nearby Rocky Mount. As you know, the Duke Alumni Association Board, under the leadership of Executive Director of Alumni Affairs **Sterly Wilder** and former DAA President and Trustee Bill Miller, has been conducting a year-long strategic planning process that will be discussed at the Trustee Institutional Advancement Committee in December and with the entire board in February.

The development office set a \$290 million goal for the current year—an increase of more than five percent over last year’s total, which was the third highest in Duke history. At the end of October, news of both last year’s results and this year’s aspirations was sent to more than 50,000 alumni, parents, and other donors in Duke’s first annual report in Development, which is very handsome indeed. Our intent is to let donors know what they made possible, as well as to illustrate that every part of Duke benefits from philanthropy. The past two months, of course, have brought some especially wonderful gifts, including the historic \$75 million commitment from The Duke Endowment for financial aid, the largest ever received by the university, and the \$10 million gift to the Cancer Center from the Tisch family.

Safety and Security

In a continuing effort to foster and maintain dialogue with members of the campus community, a new Duke Police committee is bringing together police and undergraduate and graduate students monthly to discuss minority and cultural relations as they relate to safety and security and the role of police at the university. To help ensure coordination in crime prevention, interim Director **Robert H. Dean, Jr.** is continuing to meet monthly with police chiefs for Durham and North Carolina Central University to discuss crime and preventative strategies.

An event that required considerable security was the Rolling Stones concert on October 8, 2005, the largest such event in Wallace Wade Stadium since the Grateful Dead performed there in the 1970s. The concert, attended by people of multiple generations, was a major success. Considerable planning took place for more than a month to sort out traffic posts, parking, transportation, security, communication, and other needs. Despite 40,000 fans in attendance, only a few arrests and citations—all minor—were reported.

Washington Update

Funding and budget issues have taken center stage this fall and much of the attention of Duke’s government relations staff has been directed towards working with federal representatives in Washington on these issues. Hurricanes Katrina and Rita have combined with the war in Iraq to place enormous constraints on the federal budget, leading to renewed efforts to reduce spending. Budget increases for the National Institutes of Health, the principal federal source of funding for biomedical research and the agency which funds the vast majority of research at Duke, is projected to be as low as one percent, effectively a cut given inflation relative to current NIH funding. Another result has been a disproportionate targeting of student loan programs to pay for deficit reduction. Although some of the \$20.8 billion and \$18.4 billion in savings from loan programs found respectively in the Senate and House versions of reconciliation legislation have been funneled back into new, temporary student aid programs, the bulk is intended to pay down the deficit. The result will be new costs to students in the form of higher interest rates and origination fees. The process has been complicated by the fracturing of the Republican majority in both houses and the difficulty the leadership has had in securing needed votes to pass the budget bills. Last Thursday the House rejected the leadership’s position on the Labor HHS budget bill after a mass outpouring of protests by students and the higher education associations in Washington to fend off draconian cuts in financial aid. The relief for higher education was

short-lived; at 2:30 a.m. on Friday, the House narrowly adopted a reconciliation budget that included the cuts to financial aid.

As an added wrinkle, the Senate has decided to attach its version of the Higher Education Act reauthorization to its budget reconciliation bill. Since the House has not done the same, it remains unclear, as I write this report, as to how the Higher Education Act will be handled this year, other than that there is less chance of a full debate in Congress. We will monitor this situation closely as it continues through what has become a remarkably complex and unpredictable process.

Looking ahead, the Office of Federal Relations will be hosting an event in January for the chiefs of staff to members of the North Carolina congressional delegation. The concept of this event is to bring these key staffers to campus in an effort to educate them about Duke, particularly showcasing our efforts with regard to student financial aid, research, and our work in the Durham community. We had quite a bit of success hosting a similar event for the delegation's district and state directors last winter, and anticipate an equally valuable and educational event this time.

On the health system side, Chancellor Dzau, Dean Gilliss, and Duke Comprehensive Cancer Center Director **Kim Lyerly** visited Washington recently to meet with members of Congress and key staff about funding and policy issues affecting Duke Medicine. The conversations provided opportunities to discuss ways in which Duke is helping to address health professions workforce shortages, eliminate health disparities, and conduct translational research for cancer prevention and treatment. As a result of his discussions with appropriations committee staff, Chancellor Dzau has launched a planning process to anticipate the tightening federal budget for health-related programs for the next several years.

John Burness reports that Duke is in the final stages of a search for an Assistant Vice President for Federal Relations to succeed **Nan Nixon**, who is retiring. He has a strong pool of candidates and interviews with the finalists are being scheduled.

Duke and Durham

Duke hosted the 7th annual School Days on November 4. More than 300 students representing every public middle school in Durham came to experience a taste of college life. The event, organized by **David Stein** in the Office of Community Affairs, targets students who have been identified as having the ability but not the family encouragement needed to pursue higher education. Youngsters toured campus with Duke staff and student volunteers. Faculty members opened their classrooms and labs. Duke student athletes **J.J. Redick** and **Mistie Williams** talked to the students about the value of college. The day concluded with lunch and a slide show of pictures of the many visiting students taken that day by University Photography.

Dean **Kristina Johnson** and faculty and students at the Pratt School of Engineering hosted more than 480 middle school girls from across North Carolina at the Sally Ride Science Festival in October, offering numerous activities, a two-hour street fair and an inspiring talk by astronaut Kathryn Thornton. The program is important to Duke's relationship with our North Carolina

neighbors and promotes Pratt's goal of encouraging young women to pursue careers in science and engineering.

I am happy to report that the City of Durham's \$110 million bond referendum passed on November 8. You may recall that former Duke Trustee Nathan Garrett and his wife Wanda, together with my wife Cindy, served as co-chairs of The "8 Bonds For A Better Durham" committee, a diverse group of Durham Citizens that successfully advocated for this important investment in Durham's future. The bonds will provide funds to construct and improve city streets and sidewalks, water and sewer lines, and public spaces, such as parks, cultural centers, and public buildings. **Kelly Gilmer** and **Cabell Smith** from the Office of News and Communications provided excellent support for the bonds campaign through their contributions to strategizing, writing, and video production. Director of Community Affairs **Michael Palmer** and DUHS Associate Vice President for Community Affairs **MaryAnn Black** also played key roles in securing the bonds' success.

Voters also returned Bill Bell to the mayor's office for a third term, and incumbent City Council members Howard Clement and Cora Cole-McFadden were also reelected. Duke employee **Mike Woodard**, an analyst in Administrative Systems Management, was elected to the City Council, defeating incumbent John Best. Duke and the city work collaboratively on many issues, and I am confident we will continue to do so with Mayor Bell and his colleagues on the City Council.

Thanks to support from The Duke Endowment, Duke's first-year Spanish classes are engaged in a new service-learning program linking students to Durham's rapidly growing Spanish-speaking population. The influx of Hispanics in Durham has significantly increased demands on city and county social services, local schools, and health care facilities. Many of these new residents do not speak English, so agencies and schools often need help in communicating with them. Linking our students to the public schools and medical facilities is a "win-win" for both the students and the people with whom they'll be interacting.

A prominent example of our efforts to encourage students to engage and serve their world is a new website called "Learning to Make a Difference" <<http://civic.duke.edu/ltmd/>>. The site is the first step in a plan for a broader website and database that better connects civic engagement work across the university, including the graduate and professional schools. I am grateful to Dean of Trinity College of Arts & Sciences and Vice Provost for Undergraduate Education **Bob Thompson**, who has spearheaded the development and ongoing progress of this project.

Athletics

As I began by mentioning, the fall season has seen some notable success for Duke coaches and athletes, with several teams in competition for national titles.

Duke Women's Golf coach, **Dan Brooks**, claimed national recognition this season when he won his 92nd career tournament, setting a new NCAA Division I record for most wins all time. The women cruised to one of the most impressive victories in school history at the Stanford Pepsi Intercollegiate, winning by a remarkable 27 strokes over eight teams in the top-20 and five in the top-10 nationally. Senior **Liz Janangelo** won the individual competition.

Duke won its second—and first since 1999—ACC men’s soccer championship on November 13 when the Devils, under the leadership of Coach **John Rennie**, beat UNC 5-4 on penalty kicks. They head for the NCAA tournament and face the winner of the match between Creighton and Lafayette on Tuesday, November 22.

The men’s cross country team won its first ever IC4A title at the 97th ECAC/IC4A championships this past weekend at Fordham University. And the women’s volleyball team closed out the regular season with a school record 15 ACC victories and an undefeated season in Cameron.

These are among many highlights of activities at Duke since our last meeting. I look forward to catching up with you at our meeting on December 2-3.